



National Mortgage Corporation of Malaysia

Investor Presentation October 2017









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Agenda



Section 1 Cagamas Overview

Section 2 Business Overview

Section 3 Initiative to Promote Market Liquidity

Section 4 Financial Highlights

Section 5 Key Credit Strengths







SECTION 1 Cagamas Overview





Cagamas at a Glance



Background	
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Cagamas	

Entity Name	Cagamas	
Shareholders	Cagamas Holdings Berhad (100%), which is 20% owned by Bank Negara Malaysia (BNM), and 80% by commercial and investment banks	
Credit Rating	A3 Stable (Moody's)	
Date of Incorporation	2 December 1986	
Objectives	 Established by Bank Negara Malaysia to support the national agenda of increasing home ownership and promoting the development of Malaysia's capital markets 	
	 Development and promotion of Islamic finance within Malaysia 	
	 Through the issuance of conventional and Islamic securities, Cagamas funds the purchase of housing loans and house financings through its Purchase With Recourse (PWR) and Purchase Without Recourse (PWOR) schemes 	
Business Model	 Based on this business model, Cagamas is able to provide liquidity to financial institutions at a competitive cost, encouraging them to provide additional housing loans and house financings to new applicants at an affordable price 	

Business Model

- The World Bank has regarded Cagamas Berhad as the largest and most successful liquidity facility in its publication entitled "Housing Finance Policy in Emerging Markets" in 2009
- The PWR and PWOR schemes have now been expanded to include other loans and financings such as hire purchase / leasing receivables and personal loans and financings



Cagamas at a Glance (cont.)



Recent Awards and Accolades



PIPLEA

Best Local Currency Sukuk

375 Million Ringgit Commodity Murabahah Sukuk



Top Trade Amount Overall Top Trade Amount Conventional Top Trade Amount Islamic



Islamic Finance Advocacy Award (Institutional)



Outstanding Contribution for the Development of Shariah-Compliant Mortgage Securitisation



Best Local Currency Sukuk

Cagamas 500 million ringgit Commodity Murabahah sukuk



Treasurer of the Year - Malaysia

2016



Cagamas USD2 5 billion Multicurrency Sukuk Issuance Programme



Best Corporate Sukuk

Cagamas RM70 million One-Year RM930 million Three-Year Sukuk

PIPLE

Best Issuer of the Year for Corporate



Emas Status

Cagamas Offshore Renminbi Medium Term Notes



Market Pioneer Award for the World's 1st RMB-bond by a Mortgage Corporation

Cagamas RMB1.5 hillion Offshore RMB Bond



Best Renminbi (Offshore) Offering

Cagamas RMB1.5 hillion Offshore RMB Bond



Best Foreign Currency Bond Deal of The Year 2014 in Southeast Asia

Cagamas RMB1.5 hillion Offshore RMB Bond



Best Deal- Highly Commended.

Cagamas 3.8 Billion Ringgit Multi-Tenor Sukuk



Most Outstanding Securitisation House



Highly Commended / Most Innovative Deal

Cagamas 500 million ringgit multi-tenor Sukuk Wakala Bil Istithma



Best Islamic Commodity-linked Murabaha

RM230 million Variable Rate Sukuk Commodity Murabahah



Best Islamic Deal, Malaysia

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar



Islamic Issuer of the Year

2011

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar (Sukuk ALIm)



Sukuk Issuer of the Year

2011



Islamic Deal of the Year

2011

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar (Sukuk ALIm)

Malaysian Innovation of the Year

Cagamas RM5.0 billion Sukuk

2010

al-Amanah Li al-Istithmar programme

Islamic Finance pews Awards Deals of the Year

Country Deals of the Year

2010

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar

Islamic Finance pews Awards Deals of the Year

Tawarrug Deal of the Year 2010

RM230 million Variable Rate Sukuk Commodity Murabahah



Islamic Deal of the Year

2010

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar (Sukuk ALIm)



Deals of the Year Tawarrug Deal of the Year

Islamic Finance pews

2009

Sukuk Commodity Murabahah RM915 million Medium Term Notes Islamic Finance pews Deals of the Year

Most Innovative Deal of the Year

2009

Sukuk Commodity Murabahah RM915 million Medium Term Notes



2008

RM2.015 billion Sukuk Commodity



2008



New Structured Finance 2007

Cagamas SME Berhad RM600 million SME Loans



2007

Cagamas SME Berhad Synthetic Securitisation of RM600 million SME Loans



Asian Deal of the Year

2007

Cagamas SME Berhad Synthetic Securitisation of RM600 million SME Loans



Malaysia Capital Markets Deal of the Year

2007 Cagamas SME Berhad Synthetic Securitisation of

RM600 million SME Loans

 $\mathbf{R}\mathbf{\Lambda}\mathbf{M}$

New Islamic Benchmark Deal

2005

Cagamas MBS Berhad RM2.05 billion Islamic Residential Mortgage-Backed Sukuk Musyarakah



slamic Finance Deal of the Year

2005

Cagamas MBS Berhad RM2.05 billion Islamic Residential Mortgage-Backed Sukuk Musyarakah



Best Malaysia Deal Best Domestic Securitisation Deal

Best Islamic Finance Deal

Cagamas MBS Berhad RM2.05 billion Islamic Residential Mortgage-Backed Sukuk Musyarakah



Best Malaysian Ringgit Bond

Cagamas MBS Berhad RM1.55 billion Residential Mortgage-Backed Securities



Best Local Currency Bond in Asia

Cagamas MBS Berhad RM1.55 billion Residential Mortgage-Backed Securities



Best Local Currency Bond Deal of the Year

Cagamas MBS Berhad RM1.55 billion Residential Mortgage-Backed Securities





Strategies and Key Objectives



Strategies and Key Objectives

- ✓ To be acknowledged as a leader in the provision of financial support in Malaysia's efforts to meet the housing needs of Malaysians
- ✓ To be the pace-setter for the development of the bond and sukuk market within Malaysia
- ✓ To attain recognition on a national and international level for its work as a pioneer with a successful business model for others wishing to establish a successful secondary mortgage liquidity facility and mortgage-backed securitisation offerings

How Cagamas meets its Objectives

- Providing innovative facilities at a competitive cost to primary home lenders
- Widening and deepening the scope of securitisation with innovative instruments
- Nurturing and maintaining a competent workforce of the highest integrity and professionalism
- Using technology to enhance productivity and efficiency
- Valuing staff for their commitment and loyalty
- Inculcating a caring and responsible corporate culture

Future Plans

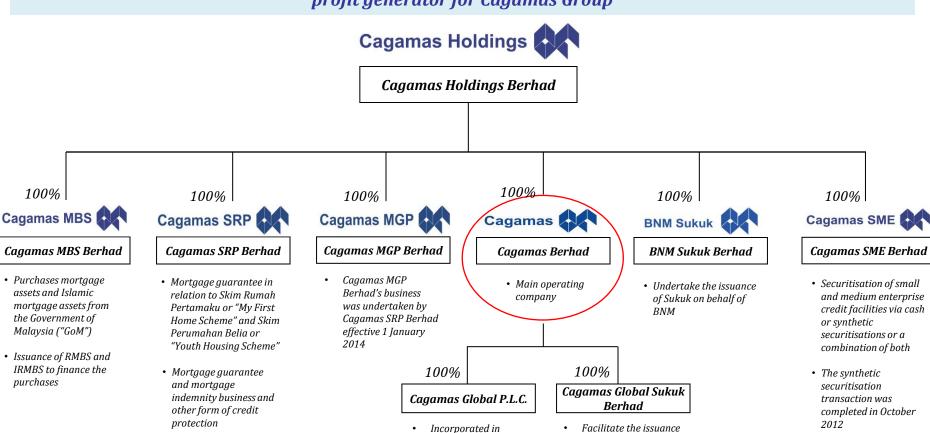
- Continuing to help Malaysians gain access to competitive house financing
- Developing risk and capital management solutions to assist financial institutions especially in light of Basel III
- Enhancing product offering participation in Development Financial Institutions to further spur the growth of SMEs
- Providing competitively priced funding through diversification of funding sources and widening of investor base
- Exploring opportunities to replicate Cagamas' business model in SE Asia to complement Malaysian financial institutions expanding abroad



Structure of the Cagamas Group



Cagamas is a wholly owned subsidiary of Cagamas Holdings Berhad and remains the core revenue and profit generator for Cagamas Group







Labuan, Malaysia

Facilitate the

issuance of Conventional Multicurrency debt securities of Islamic Multicurrency debt

securities

Shareholding Structure for Cagamas Holdings



> Shareholders Demographics:

Commercial Banks 73% **Investment Banks 7%** BNM 20%

Shareholders of Cagamas Holdings Berhad



Shareholding: 20.0%



Shareholding: 3.1%



Shareholding: 16.5%



Shareholding: 2.9%



Shareholding: 14.2%



Shareholding: 2.2%



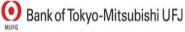
Shareholding: 8.6%



Shareholding: 2.0%



Shareholding: 8.0%



Shareholding: 0.5%



Shareholding: 7.0%



Bangkok Bank

Shareholding: 0.3%



Shareholding: 6.0%



Shareholding: 4.1%



Shareholding: 3.7%



Shareholding: 0.2%



Deutsche Bank

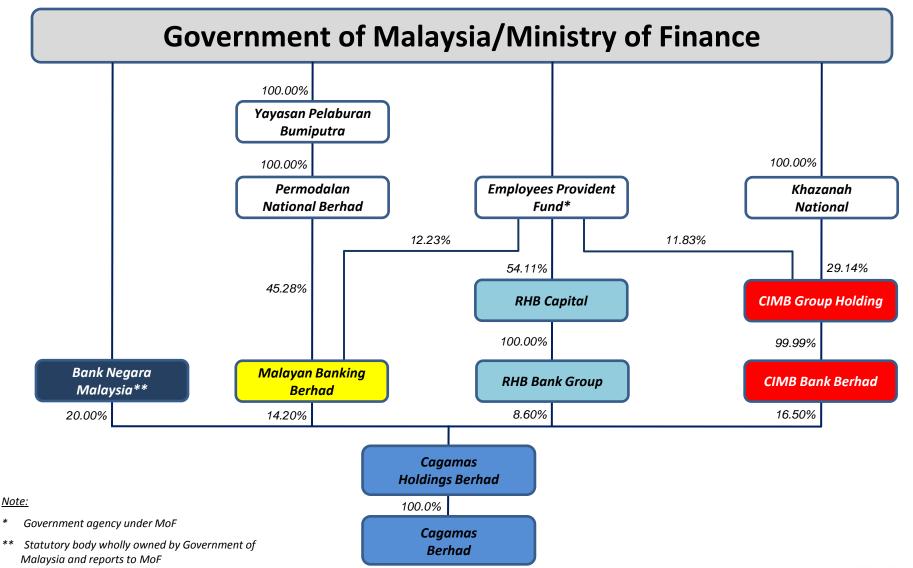
Shareholding: 0.2%

Note: SIBB Berhad 0.3% and The Royal Bank of Scotland Berhad 0.2%



Shareholders of Cagamas Holdings Berhad with links to Government of Malaysia/Ministry of Finance









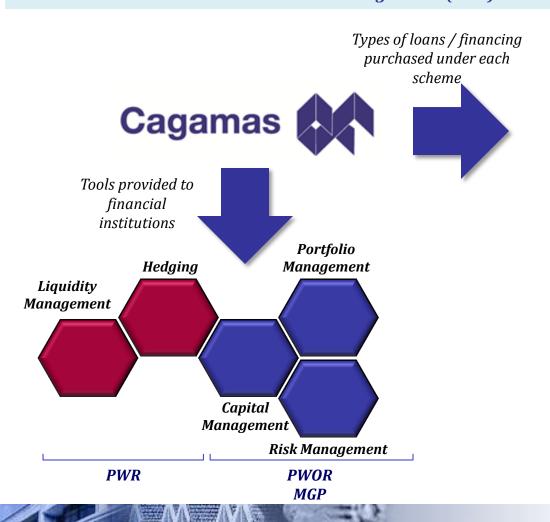
SECTION 2 Business Overview



Business Overview



Cagamas is primarily engaged in the purchasing of loans and financings from financial and non-financial institutions under PWR, PWOR and guaranteeing housing loans and house financings under Mortgage Guarantee Programme (MGP) schemes



Purchase with Recourse (PWR)

- Housing Loans
- Islamic House Financings
- Commercial and Industrial Property Financings
- Hire Purchase and Leasing Debts
- Islamic Hire Purchase / Islamic Leasings
- Personal Loans
- Islamic Personal Financings
- Rahn Financings

Purchase without Recourse (PWOR)

- Housing Loans
- Islamic House Financings
- Hire Purchase
- Islamic Hire Purchase / Islamic Leasings

Mortgage Guarantee Programme (MGP)*

- Housing Loans
- Islamic House Financing
- Skim Rumah Pertamaku /My First Home Scheme
- Skim Perumahan Belia / Youth Housing Scheme

MGP offers "first loss" protection on a mortgage porfolio while the mortgage assets remain on the originator's books

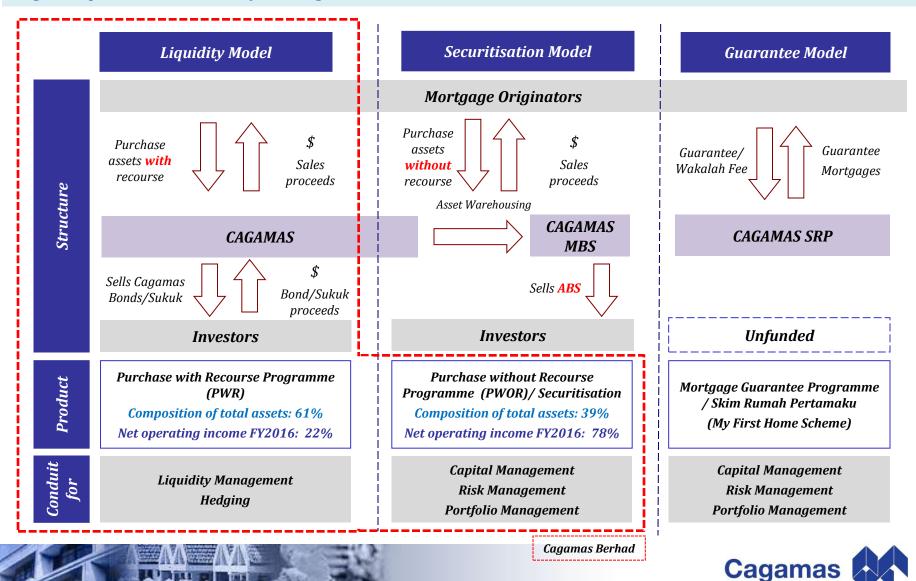
^{*} Under Cagamas SRP Berhad



Business Model



Cagamas purchases loans and financing under 2 schemes - Purchase with Recourse and Purchase without Recourse



Malaysia

Negara



Cagamas is governed by the following regulations under the respective authorities



BANK NEGARA MALAYSIA

CENTRAL BANK OF MALAYSIA

Financial Services Act 2013 (FSA) and Islamic Financial Services Act 2013 (IFSA)

• Subject to certain provisions of FSA and IFSA

Real Time Electronic Transfer of Funds and **Securities (RENTAS)**

Member of RENTAS

• Subject to RENTAS trading rules

Fully Automated System for Issuing/Tendering (FAST)

- Operational Procedures For Securities Services
- Participation and Operation Rules For Payments and Securities Services



Capital Markets and Services Act 2007 (CMSA)

Registered Persons status under the **CMSA**

Commission Securities

Electronic **Trading Platform** (ETP)

Cagamas' bonds are tradable on the ETP and are subject to the trading rules of the ETP and Bursa Malaysia

Bursa



LAWS OF MALAYSIA

Companies Act 2016

 Incorporated under the Companies Act and are subject to provision of the Act

 Incorporated under the Labuan are subject to

Labuan Companies Act 1990

Companies Act and provision of the Act

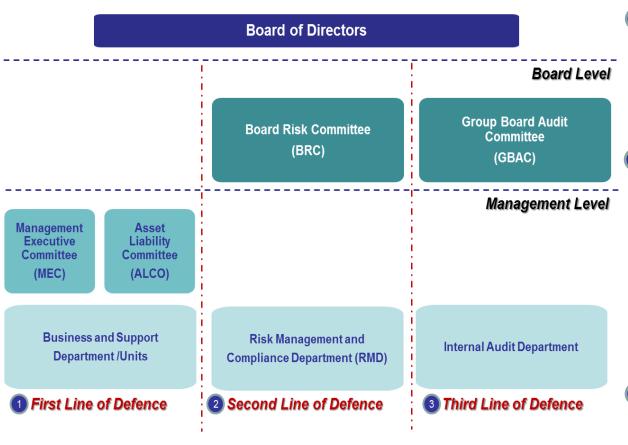




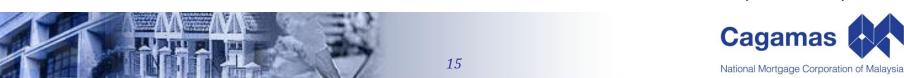
Enterprise Risk Management Framework (ERM)



Cagamas takes a holistic and enterprise-wide view in managing risk. The Cagamas Board of Directors approved the ERM which details the scopes of responsibility and accountability of the respective parties involved. In line with the ERM Framework, Cagamas employs three lines of defense when managing risk



- The business units within Cagamas are the first line of defense, and have the primary responsibility of identifying, mitigating and managing risks within their line of business. They also ensure that their day-to-day activities are conducted in line with established risk policies and procedures, and that no limits are exceeded.
- An independent Risk Management and Compliance Department (RMD) acts as Cagamas' second line of defense by providing specialised resources to proactively manage risks. This includes assessment of risk exposures and the coordination of risk management on an enterprise-wide basis. The RMD is also responsible for ensuring that risk policies are implemented accordingly. The Compliance Unit within the RMD oversees the statutory compliance framework of the Group, by ensuring that a comprehensive compliance programme is in place and regular audits are conducted to monitor adherence.
- The Internal Audit Department (IAD) is Cagamas' third line of defense and is responsible for independently reviewing the adequacy and effectiveness of risk management processes, the system of internal controls and compliance with risk policies.





ASSET & LIABILITY COMMITTEE (ALCO)

Proactive asset and liability management to mitigate risks and optimise profitability

Identified Risk	Risk Control		
Market Risk &	Match-Funding Policy – All asset purchases are funded by bonds of matched size and duration		
Liquidity Risk	Duration Gap – The duration gap of the Company shall not exceed 6 months		
	Liquidity Gap Limit – Net funding requirement by assessing all of the Company's cash inflow against outflows		
	Liquidity Ratio – Company's ability to pay off its short term debt obligation. Ratios are higher than 1.0		
Funding Risk	Interbank borrowing and repurchase agreement (REPO) as 'Approved Interbank Institution' 1		
	Intraday credit facility from BNM as 'RENTAS' ² member		
	Strong shareholders' funds as additional source for liquidity needs		
	 Cagamas Debt programme - MYR40 billion MTN/IMTN, MYR20 billion CP/ICP and USD5 billion Conventional/Sukuk Multi-Currency MTN Programme 		
	 Issuance and distribution of its own debt securities as 'Registered Person' under CMSA³ 		
	Facility Agent of its own debt securities as a 'FAST' ⁴ member		
Credit Risk - Investment	Prudent Investment Policy		
	Stringent Credit Concentration Limit Exposure		
	Regular Credit Review		

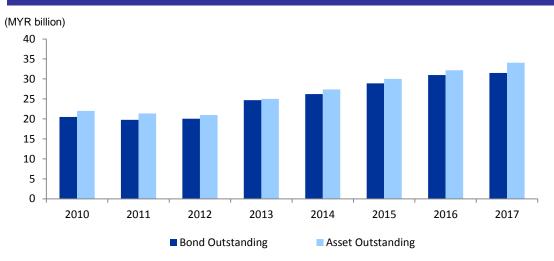
- 1. Cagamas status as "Approved Interbank Institution" enable direct access to interbank money market as stipulated in The Malaysian Code of Conduct for Principals and Brokers in the Wholesale Money Market and Foreign Exchange Markets
- 2. Real Time Electronic Transfer of Funds and Securities is a real time gross settlement system for transfer and settlement of interbank funds and scriptless securities transactions
- 3. The Capital Markets and Services Act 2007 issued by the Securities Commission of Malaysia in relation to dealing with fund raising activities
- 4. Fully Automated System for Issuing/Tendering



Asset Liability Management - Market and Liquidity Risk

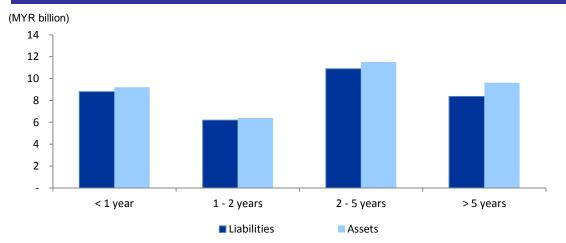


Outstanding Bonds/Sukuk and Assets since 2010 (as at August 2017)



- Cagamas practices a strict match-funding policy where all asset purchases are funded by bonds/sukuk of matching size, duration and self-sufficient in cash flows
- Cagamas also imposes a duration gap limit to manage liquidity and interest/profit rate risk

Maturity Profile of Assets and Bonds/Sukuk (as at August 2017)



- The maturities of the assets and liabilities are also matched as close as possible
- Cagamas also places limits on maximum shortfall against shareholders' funds and liquidity ratio to ensure sufficient funds to meet maturing liabilities





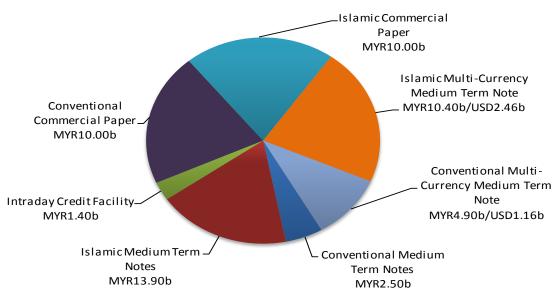
Asset Liability Management - Management of Funding Risk



Cagamas has access to intraday credit facility provided by Bank Negara Malaysia

Available Credit

Total Credit Available: MYR53.10 billion1



MYR Debt Securities Programme

- MYR40 billion MTN/IMTN Programme
- MYR20 billion CP/ICP Programme
- MYR5 billion ICP/IMTN Programme (Sukuk ALIm)

FCY Debt Securities Programme

- USD 2.5 billion Multicurrency MTN Programme
- USD 2.5 billion Multicurrency Sukuk Issuance Programme

In addition to these, a minimum of 50% of Cagamas' fixed income investments are in government/government-guaranteed issues which can be used to obtain funding via REPO

Note 1: USD/MYR exchange rate of 4.2335 (as of 2 October 2017)



Establishment of Multicurrency Medium Term Note Programme



Objectives:

- Widening the Company's investors base and network
- Diversify funding sources
- Achieve competitively priced funding from international liquidity pool
- Funding of potential purchase of non MYR assets
- > Developmental role in deepening and broadening the Malaysian and international debt capital market
- Reduce over reliance on single benchmark for pricing
- Reduce overcrowding effect in domestic market

Programme Features:

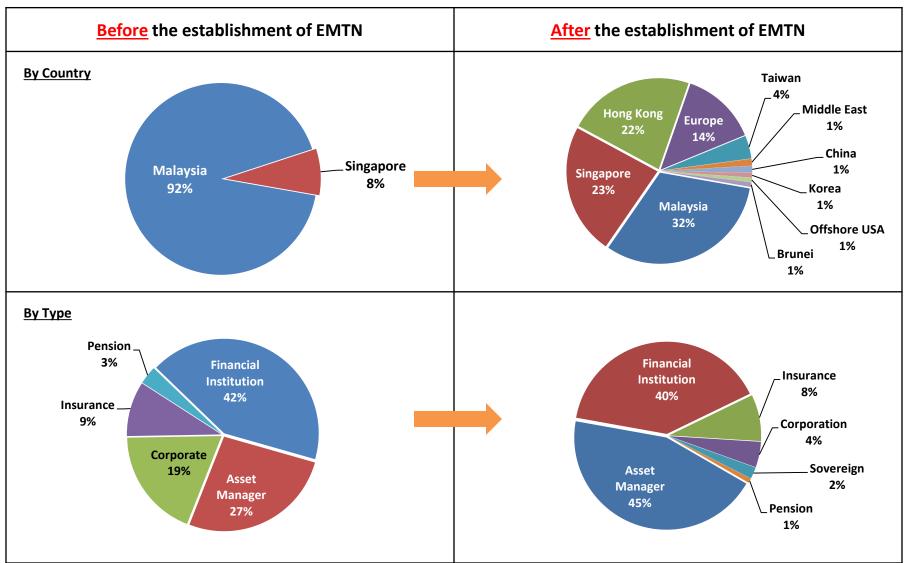
Туре	Conventional	Islamic		
Programme Size	USD2.5 billion	USD2.5 billion		
Tenor	Perp	Perpetual		
Rating	A3 by Moody's In	A3 by Moody's Investors Service, Inc.		
Issue format	Regulat	Regulation S only		
Governing laws	Engli	English Law		
Listings	LFX an	d SGX-ST		





Investor's profile based on total investors

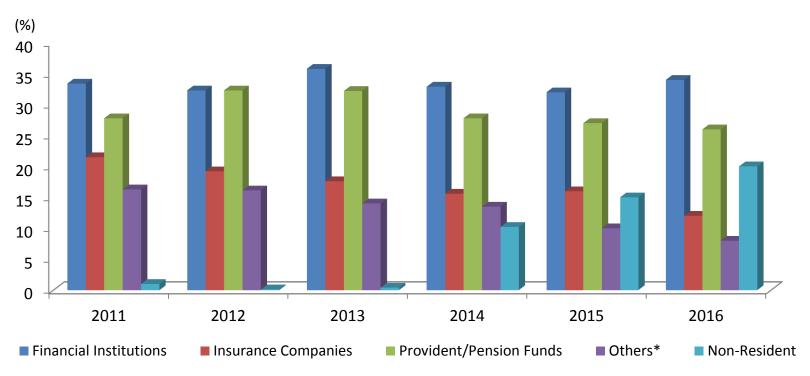






Investor's profile based on outstanding debt securities





	Banking Institutions	Insurance Companies	Provident/ Pension Funds	Others*	Non-Resident
2016	34%	12%	26%	8%	20%
2015	32%	16%	27%	10%	15%
2014	33%	16%	28%	13%	10%
2013	36%	17%	32%	14%	1%

^{*} Others – Local Corporations, Government-Linked Companies and Trust Funds





SECTION 3 Initiatives to Promote Market Liquidity

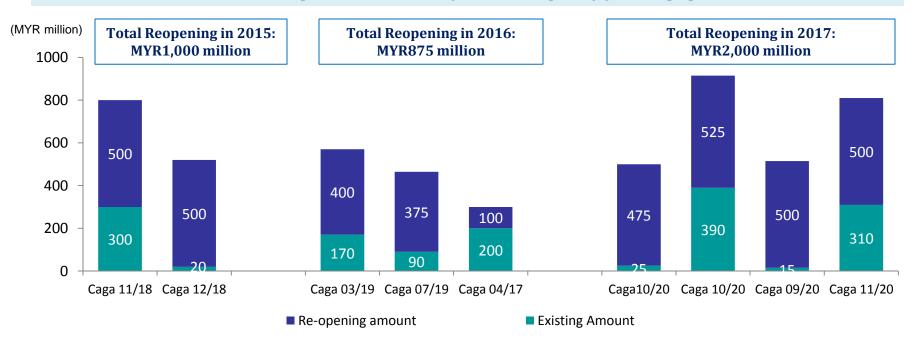




Re-opening Initiatives



Enlarged existing tranche size of outstanding bond would encourage trading activity of the reopened stock and promote secondary market liquidity for the paper



- Since 2015, Cagamas has successfully reopened MYR3,875 million of Cagamas MYR debt securities.
- The reopening initiatives are more in demand amongst investors to promote healthier secondary liquidity.
- Enlarged issue size that meet the minimum size pre-requisite for inclusion into influential local currency bond index increases weightage of Cagamas bonds in the indices, thus promoting greater visibility of Cagamas debt securities particularly among international investors.



Inclusion in Benchmark Indices



Cagamas debt securities continue to be included in widely followed global indices

No.	INDICES	MYR	HKD	RMB	USD
1	Markit iBoxx ALBI Index	√	√	√	
2	BofA Merrill Lynch Diversified Local Emerging Markets Non-Sovereign Index (LOCL)	V		√	
3	BofA Merrill Lynch Broad Local Emerging Markets Non-Sovereign Index (LCCB)	V	√	√	
4	BofA Merrill Lynch Diversified Broad Local Emerging Markets Non-Sovereign Index (LCCD)	V		√	
5	S&P Pan Asia Bond Index	V			
6	S&P Malaysia Bond Index	V			
7	S&P Hong Kong Quasi and Foreign Government Bond Index		√		
8	Barclays Capital Offshore Renminbi (CNH) Bond Index			√	
9	FTSE-BOCHK Offshore RMB Bond Index Series			V	
10	FTSE-BOCHK Offshore RMB Investment Grade Bond Index			J	
11	Citi Dim Sum (Offshore CNY) Bond Index			J	
12	Barclays Global Aggregate Index				√
13	J.P Morgan Asia Credit Index (JACI)				√
14	Citi World Broad Investment-Grade (WorldBIG) Index				√
15	Citi Asian Broad Bond Index (ABBI)				√
16	Markit iBoxx Asian USD Dollar Bond Index				√
17	BofA Merrill Lynch US Emerging Markets Liquid Corporate Plus Index (EMCL)				√

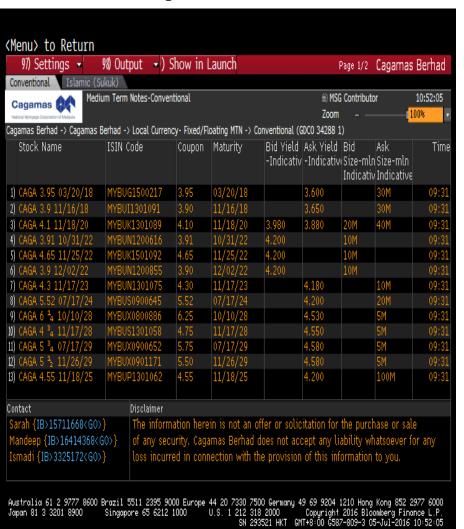




Cagamas Pricing Page



Ticker on Bloomberg: "CAGA"



Ticker on Reuters: "CAGAMAS PRICING PAGE"







Top 10 Corporate Bond and Sukuk Secondary Trading Performance



<u> 2017</u>

Ranking	Issuer	Rating	Traded Amount (MYR million)
1	Cagamas Berhad	AAA	5,058
2	DanaInfra Nasional Berhad	GG	4,252
3	Prasarana Malaysia Berhad	GG and AAA	3,919
4	Pengurusan Air SPV Berhad	GG and AAA	3,333
5	BGSM Management Sdn Berhad	AA	2,872

2016

Ranking	Issuer	Rating	Traded Amount (MYR million)
1	Cagamas Berhad	AAA	17,071
2	DanaInfra Nasional Berhad	GG	8,429
3	Prasarana Malaysia Berhad	GG and AAA	8,360
4	Pengurusan Air SPV Berhad	GG and AAA	7,642
5	Projek Lebuhraya Usahasama Berhad	GG and AAA	6,995

Source: Bursa Malaysia Electronic Trading Platform as at 11 September 2017





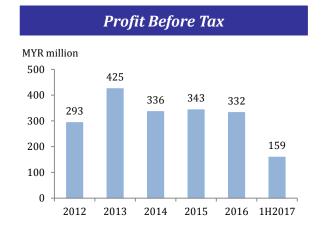
SECTION 4 *Financial Highlights*

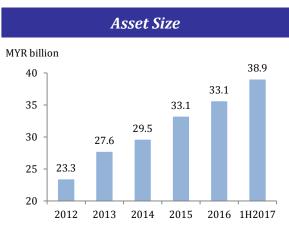


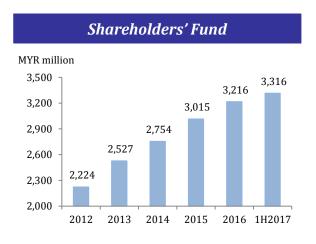
Summary Financial Highlights



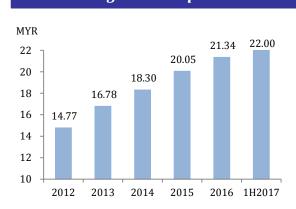
Healthy asset growth with sustained profitability



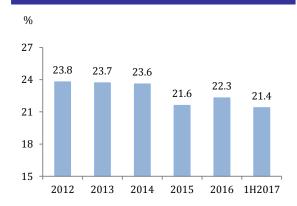




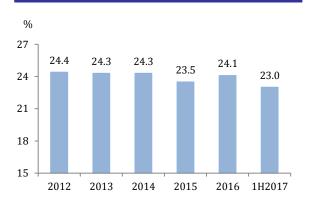
Net Tangible Asset per share







Risk Weighted Capital Ratio









SECTION 5 Key Credit Strengths



Key Credit Strengths



Strong Shareholding
Structure

Global Rating of A3 by Moody's equal to Malaysia's Sovereign Rating

Systemically Important to Domestic Financial System

Experienced Senior Management Team

Cagamas



Robust Asset Quality and Solid Capitalisation

Establishing New Products for Market Development in a Prudent Manner

> Strong Risk Management Framework

Strategic Business Model

Sound and Resilient Financial Profile



Global Rating of A3 by Moody's Equal to Malaysia's Sovereign Rating





Sovereign Equivalent Rating

HIGH SYSTEMIC
SUPPORT
from
Government of
Malaysia

- Special policy role
 - ✓ Supporting the national objective to increase home ownership & promote development of Malaysia debt capital market
- Close linkages with BNM and the Government
- High systemic importance in Malaysian financial sectors
 - ✓ Significant linkages with other FIs and prominent role in the debt capital market

STRONG CREDIT PROFILE

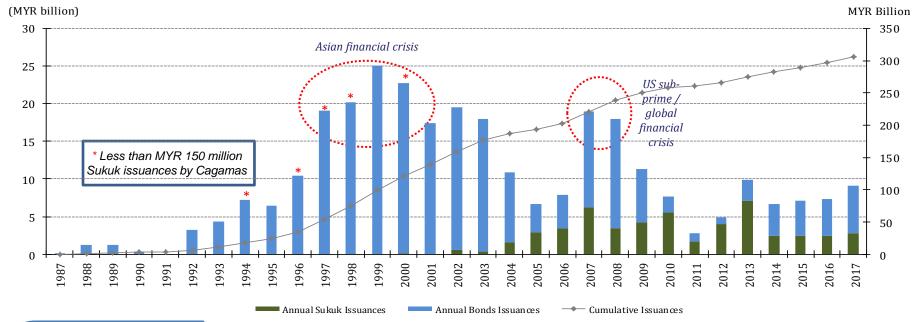
- Strong Capitalisation
- Good Asset Quality
 - ✓ *Above industry average*
- Stable Profitability





Systemically Important to Domestic Financial System





Cagamas plays a
systemically
important role in the
domestic financial
system, underscored
by its dual function as
liquidity provider and
as a leading issuer of
conventional and
debt securities and
Sukuk

- Provide credit and portfolio risk management solutions
- Provide capital management solutions
- · Conduit to remove systemic risk in the financial sector
- Conduit for best practices & setting up of standards development of conforming financing standards
- Cagamas Group has issued papers worth MYR305.9 billion to the financial market and has successfully redeemed MYR268.6 billion with not even a single technical default as at September 2017

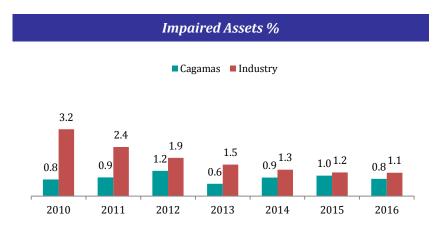


Robust Asset Quality and Solid Capitalisation



Cagamas' asset quality is robust, premised on its exposure to highly rated PWR counterparties and the provision of loans/financings with non-discretionary salary deduction at source as a key feature of its PWOR portfolio

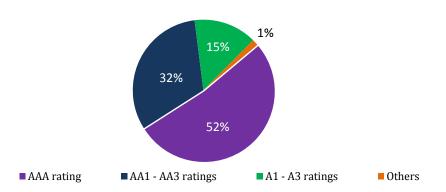
- As at August 2017, more than 80% of the Company's counterparties under the PWR scheme carried at least AA ratings. There has been zero impairment losses for PWR assets
- The company's PWOR portfolio is considered healthy given that these receivables are subject to non-discretionary salary deductions at source. Cagamas' ratio of loans/financings that are 90 days past due came up to 0.8% as at 31 December 2016, lower than the Malaysian banking system's gross impaired loan/financing ratio of 1.1% for residential property mortgages
- The ratio of its PWR and PWOR receivables stood at about 62:38 as at June 2017



Source: Bank Negara Malaysia (Industry)

Counterparties exposure by local ratings for PWR assets (%) as at August 2017





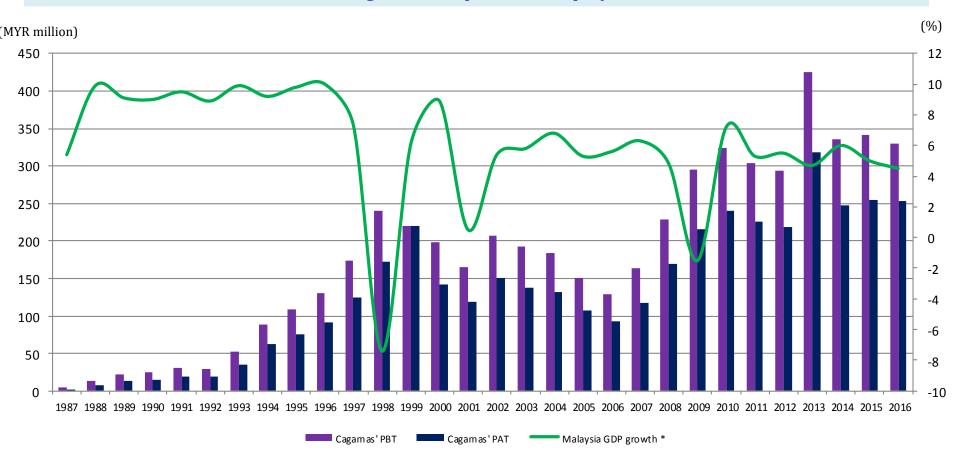




Sound and Resilient Financial Profile



Cagamas consistently achieves strong and resilient profit since its inception, demonstrating that business is managed in both prudent and profitable manner



*Source: The World Bank

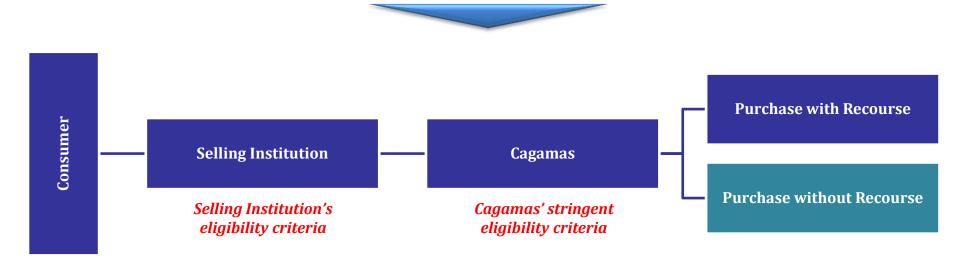
Department of Statistics Malaysia



Strategic Business Model



Since the commencement of operations in 1987, Cagamas has been a global role model of how emerging countries can establish successful secondary mortgage liquidity facilities



- The Selling Institution will have applied its own eligibility criteria in granting the loan / financing to the consumer
- Cagamas will have applied its own stringent eligibility criteria in determining that the loan / financing to be purchased from the Selling Institution is of sufficient quality to maintain the high quality of Cagamas assets

The success of Cagamas' business model has been recognised by other countries as well as the World Bank and the Asian Development Bank





Strong Risk Management Framework



The strong risk management framework is a major contributor to the highly successful Cagamas business model

Business Units Identify Product/ Business Activity



Review by relevant functions i.e. Treasury, Risk Management, Legal, Finance, IT, Operations Department



Reviewed & Recommended by Management Executive Committee



Reviewed by BRC



Approved by BOD

- Rigorous New Product Approval Process governing the end-to-end process for obtaining approval for all businesses/products;
- Identification of new products or variation of existing products by the Business Units;
- Robust process include setting up of a working committee to ensure new product is in line with the Company's objectives;
- Research and development shall be undertaken during the establishment to include essence
 of the product, risk profile of the product, impact on consumers/markets, legal, regulatory,
 tax, accounting and compliance requirements.

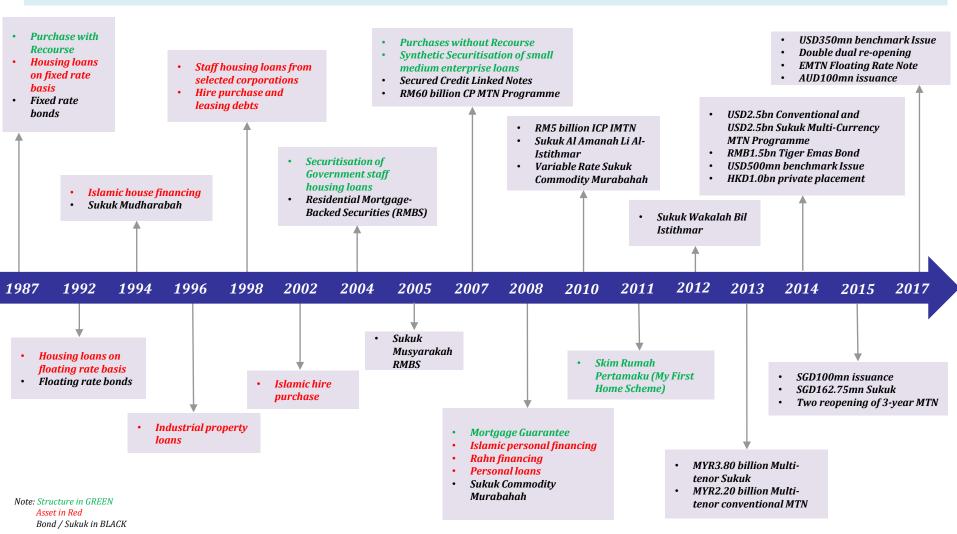
Limit Strict Match Funding Policy Reserves in cash & liquid assets Credit Approval Process MYR and Multicurrency MTN Programme



Establishing New Products for Market Development in a Prudent Manner



Cagamas has strong expertise with 30 years of successful operations





Experienced Board of Directors



The Board of Directors of Cagamas, comprising non executive directors with extensive experience in Government, Central Banking, Banking, Investment and other sectors

Board of Directors



Mr. Shaik Abdul Rasheed bin Abdul Ghaffour Chairman/Non-Executive Director

(Deputy Governor Bank Negara Malaysia)



Dato' Halipah binti Esa Non-Executive Director



Dato' Wee Yiaw Hin Non-Executive Director



Dr. Roslan bin A. Ghaffar Non-Executive Director



Dato' Ooi Sang Kuang Non-Executive Director



Dato' Md Agil bin Mohd Natt Non-Executive Director



Mr. Philip Tan Puay Koon Non-Executive Director



Mr. Nazrul Hisyam bin Mohd Noh Non-Executive Director

(Chief of Staffs Bank Negara Malaysia)



Datuk Chung Chee Leong Chief Executive Officer/ Executive Director





Experienced Senior Management Team



Cagamas has an experienced senior management team, with an average of more than 20 years of industry experience

Senior Management Team



Datuk Chung Chee Leong Chief Executive Officer

Years in Industry: 33 years Years in BNM: 29 years



Norazilla Md Tahir Chief Financial Officer

Years in Industry: 24 years



Audrey Wong Chief Risk Officer

Years in Industry: 22 years



Azizi Ali Senior Vice President, Islamic Business

Years in Industry: 30 years



Abdul Halim Salleh Senior Vice President, Treasury & Capital Markets

Years in Industry: 21 years



S. Shanmuganathan Senior Vice President, Operations and Services

Years in Industry: 30 years



Badrulnizam Bahaman Senior Vice President, Core Business

Years in Industry: 23 years

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Delvin Chong Senior Vice President Corporate Strategy & Analytics

Years in Industry: 23 years



Mazlina Saidi Senior Vice President, Human Capital & Administration

Years in Industry: 32 years



Contact us





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Thank You

