

Cagamas Berhad

National Mortgage Corporation of Malaysia

Investor Presentation October 2018









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Agenda



Section 1 Cagamas Overview

Section 2 Business Overview

Section 3 Initiative to Promote Market Liquidity

Section 4 Financial Highlights

Section 5 Key Credit Strengths







SECTION 1 Cagamas Overview





Cagamas at a Glance



Background				
Cagamas				
Entity Name	Cagamas			
Shareholders	Cagamas Holdings Berhad (100%), which is 20% owned by Bank Negara Malaysia (BNM), as 80% by commercial and investment banks			
Credit Rating	A3 Stable (Moody's)			
Date of Incorporation	2 December 1986			
Objectives	 Established by Bank Negara Malaysia to support the national agenda of increasing homownership and promoting the development of Malaysia's capital markets 			
	 Development and promotion of Islamic finance within Malaysia 			

Business Model

- Through the issuance of conventional and Islamic securities, Cagamas funds the purchase of housing loans and house financings through its Purchase With Recourse (PWR) and Purchase Without Recourse (PWOR) schemes
- Based on this business model, Cagamas is able to provide liquidity to financial institutions at a competitive cost, encouraging them to provide additional housing loans and house financings to new applicants at an affordable price
- The World Bank has regarded Cagamas Berhad as the largest and most successful liquidity facility in its publication entitled "Housing Finance Policy in Emerging Markets" in 2009





Cagamas at a Glance (cont'd)



Recent Awards and Accolades



Best Quasi-Sovereign Sukuk 2018

Cagamas Dual Re-opening of Three-Year 475 Million Ringgit Sukuk And 525 Million Ringgit Sukuk





Top Bond Issuer - Conventional Top Traded Amount - Overall Top Traded Amount -Conventional

2018



Issuer-Quasi-Sovereign

2017



Best Local Currency Sukuk

375 Million Ringgit Commodity Murabahah Sukuk



Top Trade Amount Overall Top Trade Amount Conventional Top Trade Amount Islamic



Islamic Finance Advocacy Award (Institutional)

2016



Outstanding Contribution for the Development of Shariah-Compliant Mortgage Securitisation



Best Local Currency Sukuk

2016

Cagamas 500 million ringgit Commodity Murabahah sukuk



Treasurer of the Year - Malaysia

2016



2016

Cagamas USD2.5 billion Multicurrency Sukuk Issuance Programme



Best Corporate Sukuk

2015

Cagamas RM70 million One-Year RM930 million Three-Year Sukuk



Best Issuer of the Year for Corporate

2015



Emas Status

2014

Cagamas Offshore Renminbi Medium Term Notes Issurance



Market Pioneer Award for the World's 1st RMB-bond by a Mortgage Corporation

2014

Cagamas RMB1.5 billion Offshore RMB Bond



Best Renminbi (Offshore) Offering

2014

Cagamas RMB1.5 billion Offshore RMB Bond



Best Foreign Currency Bond Deal of The Year 2014 in Southeast Asia

2014

Cagamas RMB1.5 billion Offshore RMB Bond



Best Deal- Highly Commended,

Cagamas 3.8 Billion Ringgit Multi-Tenor Sukuk



Most Outstanding Securitisation House



Highly Commended / Most Innovative Deal

2013

Cagamas 500 million ringgit multi-tenor Sukuk Wakala Bil Istithmar



Best Islamic Commodity-linked Murabaha

2011

RM230 million Variable Rate Sukuk Commodity Murabahah



Best Islamic Deal, Malaysia

2011

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar (Sukuk ALIm)



Islamic Issuer of the Year

2011

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar (Sukuk ALIm)



Sukuk Issuer of the Year





Cagamas at a Glance (cont'd)



Recent Awards and Accolades



Islamic Deal of the Year

2011

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar (Sukuk ALIm)



Malaysian Innovation of the Year

2010

Cagamas RM5.0 billion Sukuk al-Amanah Li al-Istithmar programme (Sukuk ALIm)



Country Deals of the Year

2010

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar (Sukuk ALIm)



Tawarruq Deal of the Year

2010

RM230 million Variable Rate Sukuk Commodity Murabahah



Islamic Deal of the Year

2010

Cagamas RM1.0 billion Sukuk al-Amanah Li al-Istithmar (Sukuk ALIm)



Tawarruq Deal of the Year

2009

Sukuk Commodity Murabahah RM915 million Medium Term Notes



Most Innovative Deal of the Year

2009

Sukuk Commodity Murabahah RM915 million Medium Term Notes



Most Innovative Islamic Finance Deal

2008

RM2.015 billion Sukuk Commodity Murabahah



Islamic Issuer of the Year

2008



New Structured Finance Benchmark Deal

2007

Cagamas SME Berhad Synthetic Securitisation of RM600 million SME Loans



Best Domestic Securitisation

2007

Cagamas SME Berhad Synthetic Securitisation of RM600 million SME Loans



Asian Deal of the Year

2007

Cagamas SME Berhad Synthetic Securitisation of RM600 million SME Loans



Malaysia Capital Markets Deal of the Year

2007

Cagamas SME Berhad Synthetic Securitisation of RM600 million SME Loans



New Islamic Benchmark Deal

2005

Cagamas MBS Berhad RM2.05 billion Islamic Residential Mortgage-Backed Sukuk Musyarakah



Islamic Finance Deal of the Year

2005

Cagamas MBS Berhad RM2.05 billion Islamic Residential Mortgage-Backed Sukuk Musyarakah



Best Malaysia Deal Best Domestic Securitisation Deal Best Islamic Finance Deal

2005

Cagamas MBS Berhad RM2.05 billion Islamic Residential Mortgage-Backed Sukuk Musyarakah



Best Malaysian Ringgit Bond

2004

Cagamas MBS Berhad RM1.55 billion Residential Mortgage-Backed Securities



Best Local Currency Bond in Asia

2004

Cagamas MBS Berhad RM1.55 billion Residential Mortgage-Backed Securities



Best Local Currency Bond Deal of the Year

2004

Cagamas MBS Berhad RM1.55 billion Residential Mortgage-Backed Securities





Strategies and Key Objectives



Strategies and Key Objectives

- ✓ To be acknowledged as a leader in the provision of financial support in Malaysia's efforts to meet the housing needs of Malaysians
- ✓ To be the pace-setter for the development of the bond and sukuk market within Malaysia
- ✓ To attain recognition on a national and international level for its work as a pioneer with a successful business model for others wishing to establish a successful secondary mortgage liquidity facility and mortgage-backed securitisation offerings

How Cagamas meets its Objectives

- Providing innovative facilities at a competitive cost to primary home lenders
- Widening and deepening the scope of securitisation with innovative instruments
- Nurturing and maintaining a competent workforce of the highest integrity and professionalism
- Using technology to enhance productivity and efficiency
- Valuing staff for their commitment and loyalty
- Inculcating a caring and responsible corporate culture

Future Plans

- Continuing to help Malaysians gain access to competitive house financing
- Developing risk and capital management solutions to assist financial institutions especially in light of Basel III
- Enhancing product offering participation in Development Financial Institutions to further spur the growth of SMEs
- Providing competitively priced funding through diversification of funding sources and widening of investor base
- Exploring opportunities to replicate Cagamas' business model in SE Asia to complement Malaysian financial institutions expanding abroad

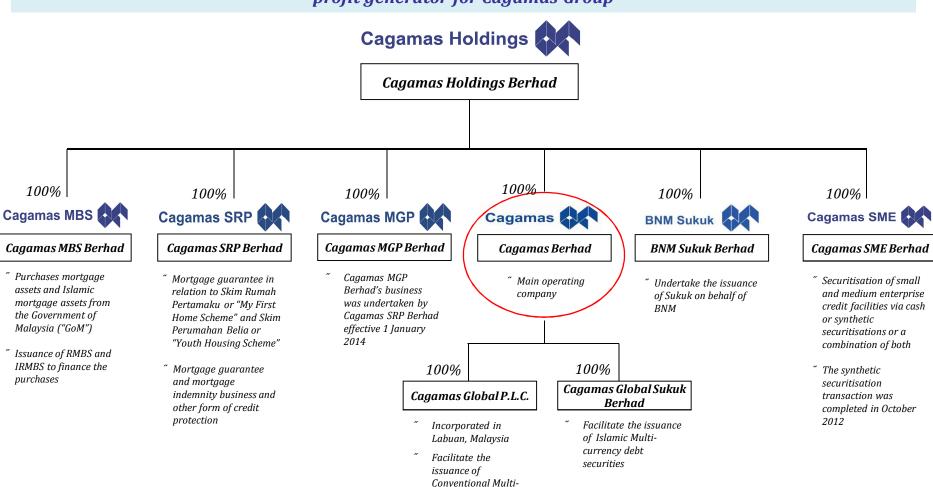




Structure of the Cagamas Group



Cagamas is a wholly owned subsidiary of Cagamas Holdings Berhad and remains the core revenue and profit generator for Cagamas Group



currency debt securities





Shareholding Structure for Cagamas Holdings

Note: SIBB Berhad 0.3% and The Royal Bank of Scotland Berhad 0.2%



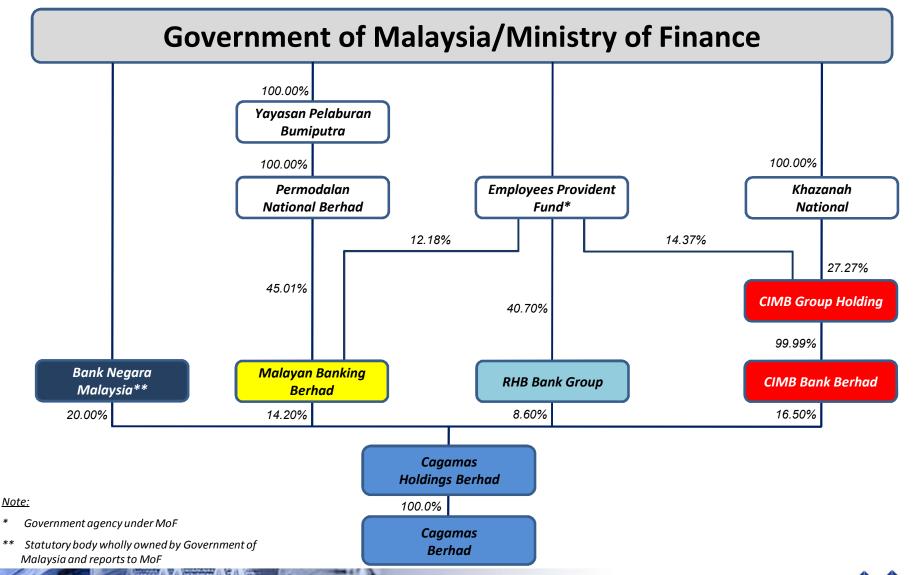
> Shareholders Demographics:

BNM 20%	Commercial Banks 77%		Investment Banks 3%
	Shareholders of Ca	gamas Holdings Berhad	
BANK NEGARA MALAYSIA CENTRAL BANK OF MALAYSIA	Shareholding: 20.0%	Standard Schartered	Shareholding: 3.1%
► CIMB	Shareholding: 16.5%	AFFINBANK	Shareholding: 2.9%
Maybank	Shareholding: 14.2%	₩UOB	Shareholding: 2.2%
RHB◆	Shareholding: 8.6%		
a)	Shareholding: 8.0%	OCBC Bank	Shareholding: 2.0%
AmBank	Shareholding. 6.0 /	MUFG	Shareholding: 0.5%
PUBLIC BANK	Shareholding: 7.0%	^	_
HONG LEONG BANK	Shareholding: 6.0%	Bangkok Bank	Shareholding: 0.3%
HSBC 🖎	Shareholding: 4.1%	Scotiabank	Shareholding: 0.2%
ALLIANCE BANK	Shareholding: 3.7%	Deutsche Bank	Shareholding: 0.2%



Shareholders of Cagamas Holdings Berhad with links to Government of Malaysia/Ministry of Finance









SECTION 2 Business Overview

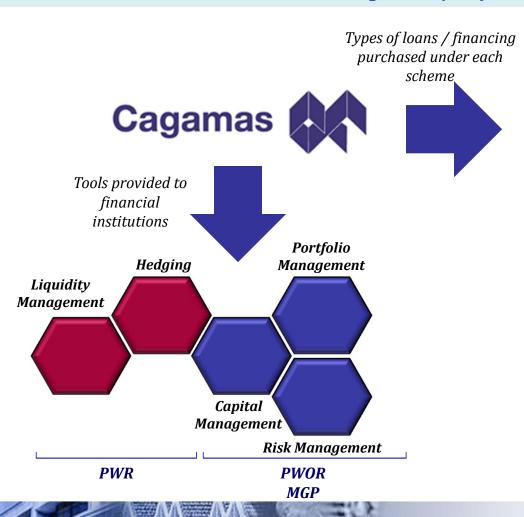




Business Overview



Cagamas is primarily engaged in the purchasing of loans and financings from financial and non-financial institutions under PWR, PWOR and guaranteeing housing loans and house financings under Mortgage Guarantee Programme (MGP) schemes



Purchase with Recourse (PWR)

- Housing Loans
- Islamic House Financings
- Commercial and Industrial Property Financings
- Hire Purchase and Leasing Debts
- Islamic Hire Purchase / Islamic Leasings
- Personal Loans
- Islamic Personal Financings
- Rahn Financings

Purchase without Recourse (PWOR)

- Housing Loans
- Islamic House Financings
- Hire Purchase
- Islamic Hire Purchase / Islamic Leasings

Mortgage Guarantee Programme (MGP)*

- Housing Loans
- Islamic House Financing
- Skim Rumah Pertamaku /My First Home Scheme
- Skim Perumahan Belia / Youth Housing Scheme

MGP offers "first loss" protection on a mortgage porfolio while the mortgage assets remain on the originator's books

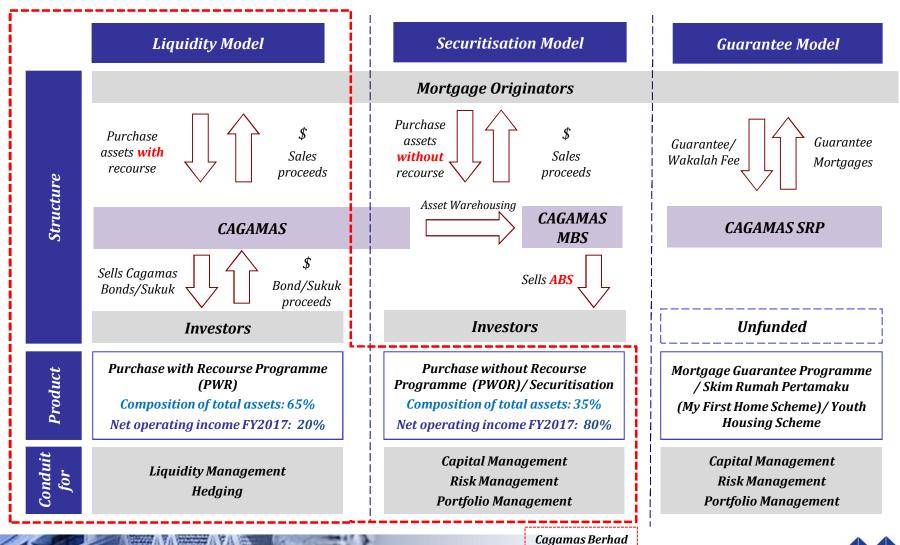
^{*} Under Cagamas SRP Berhad



Business Model



Cagamas purchases loans and financing under 2 schemes - Purchase with Recourse and Purchase without Recourse



Cagamas

sia

Malay

Negara



Cagamas is governed by the following regulations under the respective authorities



BANK NEGARA MALAYSIA

CENTRAL BANK OF MALAYSIA

Financial Services Act 2013 (FSA) and Islamic Financial Services Act 2013 (IFSA)

• Subject to certain provisions of FSA and IFSA

Real Time Electronic Transfer of Funds and **Securities (RENTAS)**

Member of RENTAS

• Subject to RENTAS trading rules

Fully Automated System for Issuing/Tendering (FAST)

- Operational Procedures For Securities Services
- Participation and Operation Rules For Payments and Securities Services



Capital Markets and Services Act 2007 (CMSA)

Registered Persons status under the **CMSA**

Commission Securities

B<mark>URSA</mark> MALAYSIA

Malaysia

Bursa

Electronic **Trading Platform** (ETP)

Cagamas' bonds are tradable on the ETP and are subject to the trading rules of the ETP and Bursa Malaysia



Companies Act 2016

Incorporated under the Companies Act and are subject to provision of the Act

Incorporated under the Labuan are subject to

Labuan Companies Act 1990

Companies Act and provision of the Act

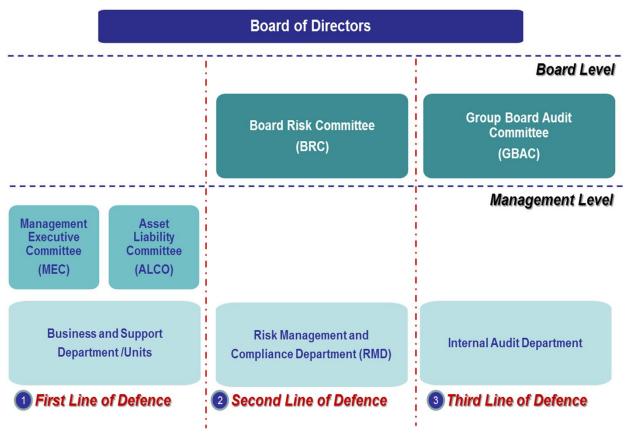




Enterprise Risk Management Framework (ERM)



Cagamas takes a holistic and enterprise-wide view in managing risk. The Cagamas Board of Directors approved the ERM which details the scopes of responsibility and accountability of the respective parties involved. In line with the ERM Framework, Cagamas employs three lines of defense when managing risk



- The business units within Cagamas are the first line of defense, and have the primary responsibility of identifying, mitigating and managing risks within their line of business. They also ensure that their day-to-day activities are conducted in line with established risk policies and procedures, and that no limits are exceeded.
- 2 An independent Risk Management and Compliance Department (RMD) acts as Cagamas' second line of defense by providing specialised resources to proactively manage risks. This includes assessment of risk exposures and the coordination of risk management on an enterprise-wide basis. The RMD is also responsible for ensuring that risk policies are implemented accordingly. The Compliance Unit within the RMD oversees the statutory compliance framework of the Group, by ensuring that a comprehensive compliance programme is in place and regular audits are conducted to monitor adherence.
- The Internal Audit Department (IAD) is Cagamas' third line of defense and is responsible for independently reviewing the adequacy and effectiveness of risk management processes, the system of internal controls and compliance with risk policies.







ASSET & LIABILITY COMMITTEE (ALCO)

Proactive asset and liability management to mitigate risks and optimise profitability

Identified Risk	Risk Control
Market Risk & Liquidity Risk	 Match-Funding Policy – All asset purchases are funded by bonds of matched size and duration Duration Gap – The duration gap of the Company shall not exceed 6 months Liquidity Gap Limit – Net funding requirement by assessing all of the Company's cash inflow against outflows Liquidity Ratio – Company's ability to pay off its short term debt obligation. Ratios are higher than 1.0
Funding Risk	 Interbank borrowing and repurchase agreement (REPO) as 'Approved Interbank Institution'¹ Intraday credit facility from BNM as 'RENTAS'² member Strong shareholders' funds as additional source for liquidity needs Cagamas Debt programme - MYR40 billion MTN/IMTN, MYR20 billion CP/ICP and USD5 billion Conventional/Sukuk Multi-Currency MTN Programme Issuance and distribution of its own debt securities as 'Registered Person' under CMSA³ Facility Agent of its own debt securities as a 'FAST' 4 member
Credit Risk - Investment	 Prudent Investment Policy Stringent Credit Concentration Limit Exposure Regular Credit Review

- 1. Cagamas status as "Approved Interbank Institution" enable direct access to interbank money market as stipulated in The Malaysian Code of Conduct for Principals and Brokers in the Wholesale Money Market and Foreign Exchange Markets
- 2. Real Time Electronic Transfer of Funds and Securities is a real time gross settlement system for transfer and settlement of interbank funds and scriptless securities transactions
- 3. The Capital Markets and Services Act 2007 issued by the Securities Commission of Malaysia in relation to dealing with fund raising activities
- 4. Fully Automated System for Issuing/ Tendering





Asset Liability Management - Market and Liquidity Risk

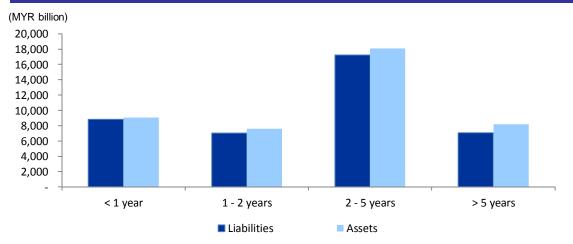


Outstanding Bonds/Sukuk and Assets since 2010 (as at June 2018)



- Cagamas practices a strict match-funding policy where all asset purchases are funded by bonds/sukuk of matching size, duration and self-sufficient in cash flows
- Cagamas also imposes a duration gap limit to manage liquidity and interest/profit rate risk

Maturity Profile of Assets and Bonds/Sukuk (as at June 2018)



- The maturities of the assets and liabilities are also matched as close as possible
- Cagamas also places limits on maximum shortfall against shareholders' funds and liquidity ratio to ensure sufficient funds to meet maturing liabilities





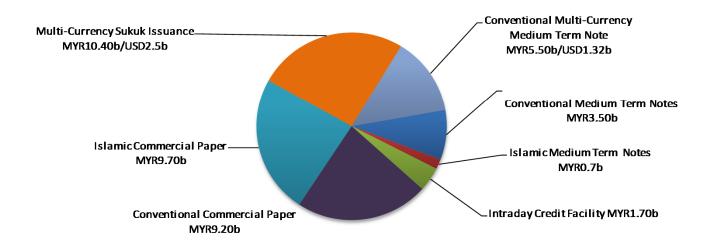
Asset Liability Management - Management of Funding Risk



Cagamas has access to intraday credit facility provided by Bank Negara Malaysia

Available Credit

Total Credit Available: MYR40.7 billion1



MYR Debt Securities Programme

- MYR40 billion MTN/IMTN Programme
- MYR20 billion CP/ICP Programme

FCY Debt Securities Programme

- USD 2.5 billion Multicurrency MTN Programme
- USD 2.5 billion Multicurrency Sukuk Issuance Programme

In addition to these, a minimum of 50% of Cagamas' fixed income investments are in government/government-guaranteed issues which can be used to obtain funding via REPO

Note 1: USD/MYR exchange rate of 4.1575 of 9 Oct 2018





Establishment of Multicurrency Medium Term Note Programme



Objectives:

- Widening the Company's investors base and network
- Diversify funding sources
- Achieve competitively priced funding from international liquidity pool
- Funding of potential purchase of non MYR assets
- > Developmental role in deepening and broadening the Malaysian and international debt capital market
- > Reduce over reliance on single benchmark for pricing
- ➤ Reduce overcrowding effect in domestic market

Programme Features:

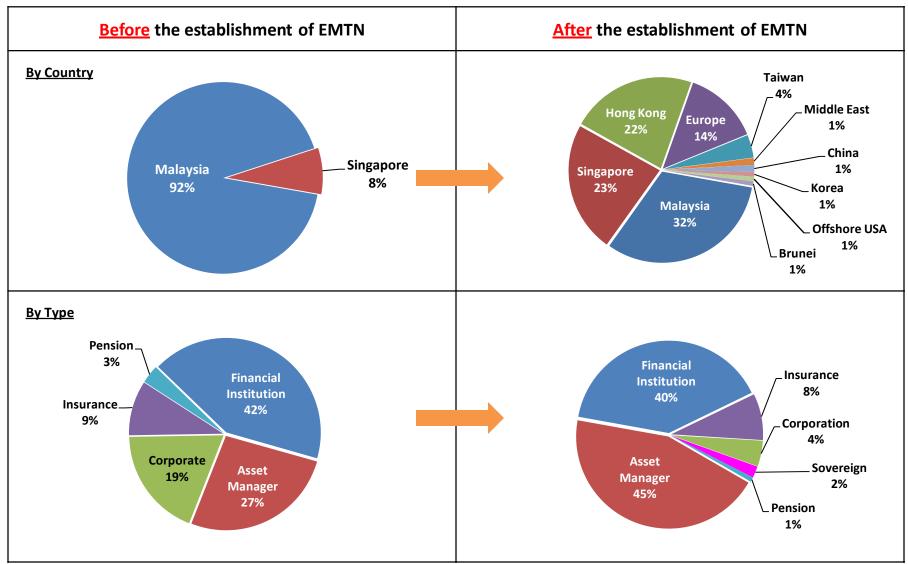
Туре	Conventional	Islamic
Programme Size	USD2.5 billion	USD2.5 billion
Tenor	Perj	petual
Rating	A3 by Moody's In	vestors Service, Inc.
Issue format	Regulat	ion S only
Governing laws	Engli	ish Law
Listings	LFX an	d SGX-ST





Investor's profile based on total investors



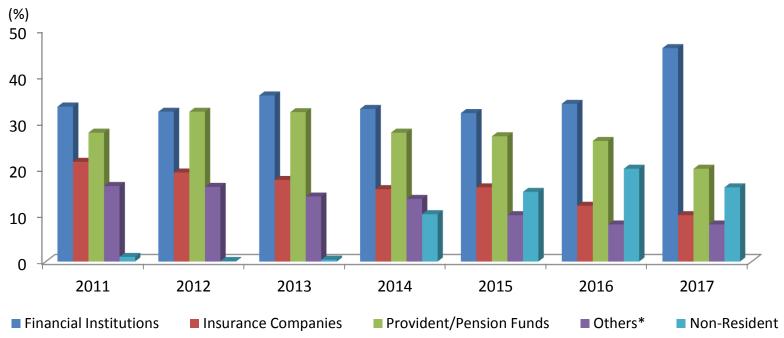






Investor's profile based on outstanding debt securities





	Banking Institutions	Insurance Companies	Provident/ Pension Funds	Others*	Non-Resident
2017	46%	10%	20%	8%	16%
2016	34%	12%	26%	8%	20%
2015	32%	16%	27%	10%	15%
2014	33%	16%	28%	13%	10%
2013	36%	17%	32%	14%	1%

^{*} Others – Local Corporations, Government-Linked Companies and Trust Funds







SECTION 3 Initiatives to Promote Market Liquidity

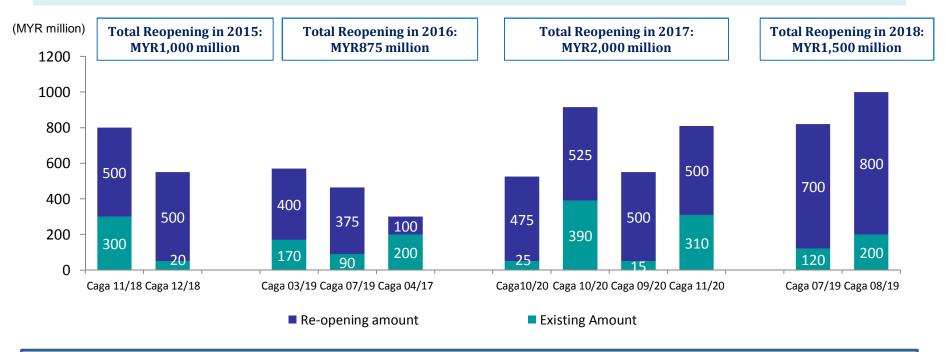




Re-opening Initiatives



Enlarged existing tranche size of outstanding bond would encourage trading activity of the reopened stock and promote secondary market liquidity for the paper



- Since 2015, Cagamas has successfully reopened MYR5,375 million of Cagamas MYR debt securities.
- The reopening initiatives are more in demand amongst investors to promote healthier secondary liquidity.
- Enlarged issue size that meet the minimum size pre-requisite for inclusion into influential local currency bond index increases weightage of Cagamas bonds in the indices, thus promoting greater visibility of Cagamas debt securities particularly among international investors.





Inclusion in Benchmark Indices



Cagamas debt securities continue to be included in widely followed global indices

No.	INDICES	MYR	HKD	RMB	USD
1	Markit iBoxx ALBI Index	/	√	√	
2	BofA Merrill Lynch Diversified Local Emerging Markets Non-Sovereign Index (LOCL)	/		✓	
3	BofA Merrill Lynch Broad Local Emerging Markets Non-Sovereign Index (LCCB)	/	√	/	
4	BofA Merrill Lynch Diversified Broad Local Emerging Markets Non-Sovereign Index (LCCD)	/		/	
5	S&P Pan Asia Bond Index	/			
6	S&P Malaysia Bond Index	/			
7	S&P Hong Kong Quasi and Foreign Government Bond Index		√		
8	Barclays Capital Offshore Renminbi (CNH) Bond Index			✓	
9	FTSE-BOCHK Offshore RMB Bond Index Series			√	
10	FTSE-BOCHK Offshore RMB Investment Grade Bond Index			√	
11	Citi Dim Sum (Offshore CNY) Bond Index			√	
12	Barclays Global Aggregate Index				\checkmark
13	J.P Morgan Asia Credit Index (JACI)				\checkmark
14	Citi World Broad Investment-Grade (WorldBIG) Index				\checkmark
15	Citi Asian Broad Bond Index (ABBI)				\checkmark
16	Markit iBoxx Asian USD Dollar Bond Index				√
17	BofA Merrill Lynch US Emerging Markets Liquid Corporate Plus Index (EMCL)				√

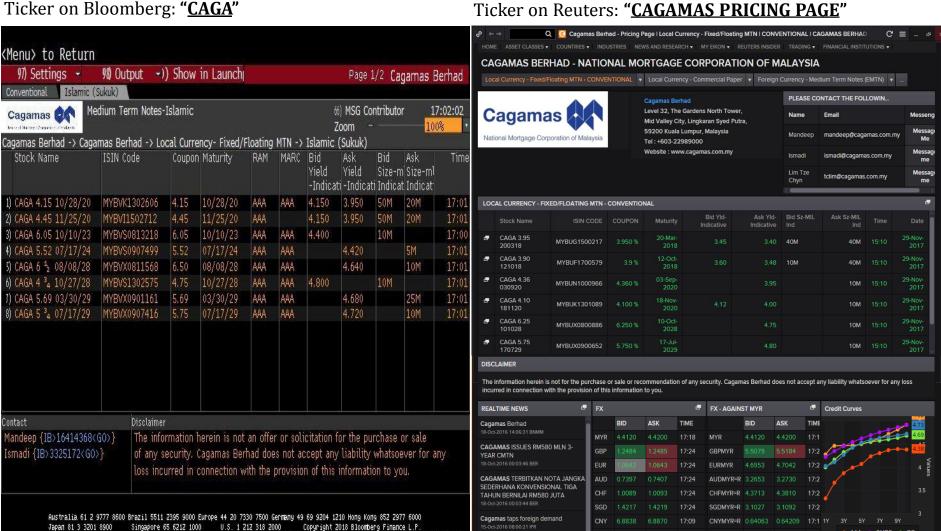




Cagamas Pricing Page



Ticker on Bloomberg: "CAGA"



UPDATE: Cagamas prices M\$580m 3yı

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→ AAA → CMBS → GG



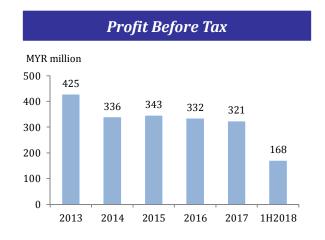
SECTION 4 Financial Highlights



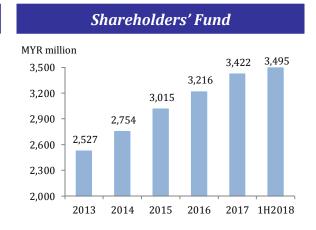




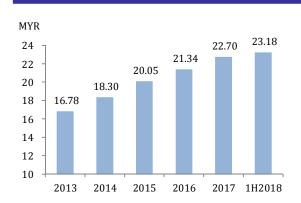
Healthy asset growth with sustained profitability



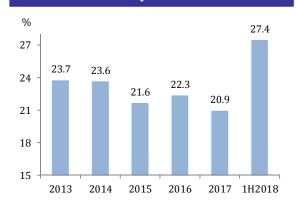




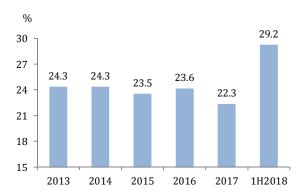








Risk Weighted Capital Ratio









SECTION 5 Key Credit Strengths





Key Credit Strengths



Strong Shareholding
Structure

Global Rating of A3 by Moody's equal to Malaysia's Sovereign Rating

Systemically Important to Domestic Financial System

Experienced Senior Management Team

Cagamas



Robust Asset Quality and Solid Capitalisation

Establishing New Products for Market Development in a Prudent Manner

> Strong Risk Management Framework

Strategic Business Model

Sound and Resilient Financial Profile









Sovereign Equivalent Rating

HIGH SYSTEMIC SUPPORT from Government of Malaysia

Special policy role

- ✓ Supporting the national objective to increase home ownership & promote development of Malaysia debt capital market
- Close linkages with BNM and the Government
- High systemic importance in Malaysian financial sectors
 - ✓ Significant linkages with other FIs and prominent role in the debt capital market

STRONG CREDIT PROFILE

- Strong Capitalisation
- Good Asset Quality
 - ✓ Above industry average
- Stable Profitability

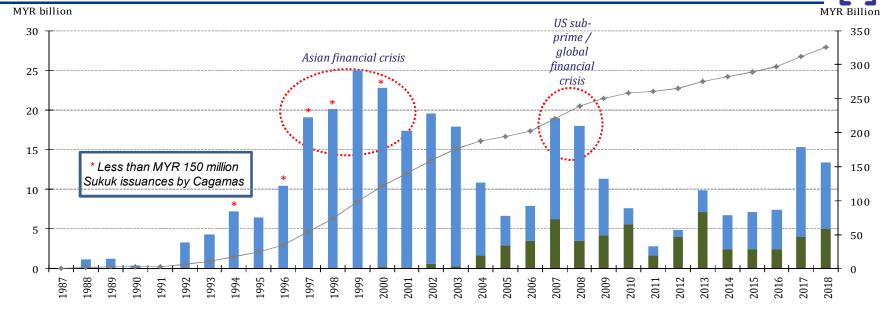




Systemically Important to Domestic Financial System

Annual Sukuk Issuances





Cagamas plays a
systemically
important role in the
domestic financial
system, underscored
by its dual function as
liquidity provider and
as a leading issuer of
conventional and
debt securities and
Sukuk

Provide credit and portfolio risk management solutions

" Provide capital management solutions

" Conduit to remove systemic risk in the financial sector

Annual Bonds Issuances

Conduit for best practices & setting up of standards – development of conforming financing standards

Cumulative Issuances

Cagamas Group has issued papers worth MYR325.4 billion to the financial market and has successfully redeemed MYR279.8 billion with not even a single technical default as at 16 Nov 2018



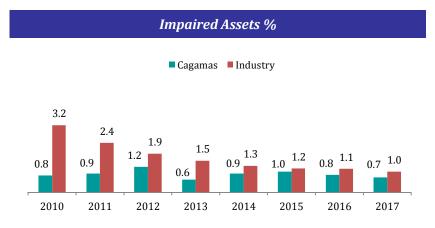


Robust Asset Quality and Solid Capitalisation



Cagamas' asset quality is robust, premised on its exposure to highly rated PWR counterparties and the provision of loans/financings with non-discretionary salary deduction at source as a key feature of its PWOR portfolio

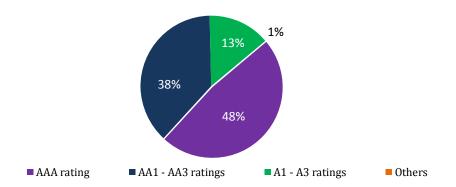
- " As at June 2018, more than 80% of the Company's counterparties under the PWR scheme carried at least AA ratings. There has been zero impairment losses for PWR assets
- "The company's PWOR portfolio is considered healthy given that these receivables are subject to non-discretionary salary deductions at source. Cagamas' ratio of loans/financings that are 90 days past due came up to 0.72% as at 31 December 2017, lower than the Malaysian banking system's gross impaired loan/financing ratio of 1.0% for residential property mortgages
- " The ratio of its PWR and PWOR receivables stood at about 69:31 as at June 2018



Source: Bank Negara Malaysia (Industry)

Counterparties exposure by local ratings for PWR assets (%) as at June 2018







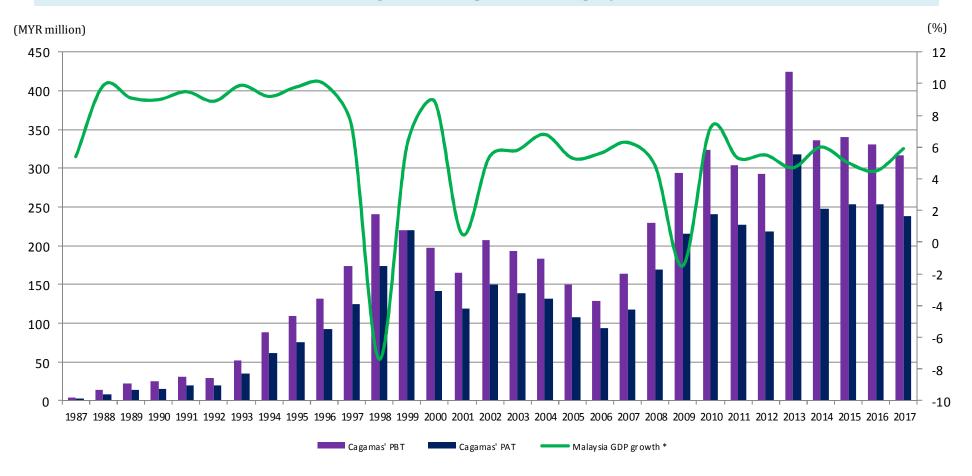




Sound and Resilient Financial Profile



Cagamas consistently achieves strong and resilient profit since its inception, demonstrating that business is managed in both prudent and profitable manner



*Source: The World Bank Department of Statistics Malaysia

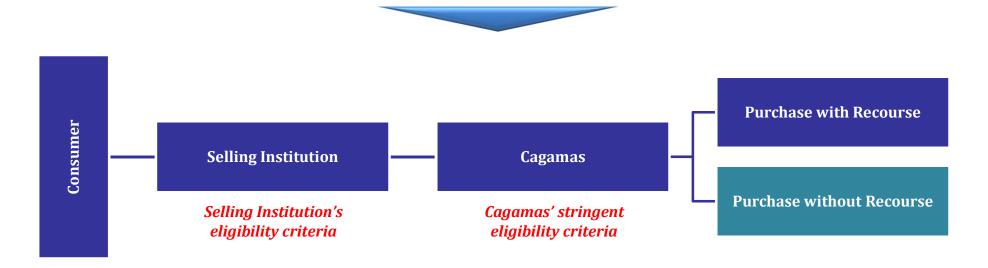




Strategic Business Model



Since the commencement of operations in 1987, Cagamas has been a global role model of how emerging countries can establish successful secondary mortgage liquidity facilities



- The Selling Institution will have applied its own eligibility criteria in granting the loan / financing to the consumer
- Cagamas will have applied its own stringent eligibility criteria in determining that the loan / financing to be purchased from the Selling Institution is of sufficient quality to maintain the high quality of Cagamas assets

The success of Cagamas' business model has been recognised by other countries as well as the World Bank and the Asian Development Bank





Strong Risk Management Framework



The strong risk management framework is a major contributor to the highly successful Cagamas business model

Business Units Identify Product/ Business Activity



Review by relevant functions i.e. Treasury, Risk Management, Legal, Finance, IT, Operations Department



Reviewed & Recommended by Management Executive Committee



Reviewed by BRC



Approved by BOD

- "Rigorous New Product Approval Process governing the end-to-end process for obtaining approval for all businesses/products;
- " Identification of new products or variation of existing products by the Business Units;
- Robust process include setting up of a working committee to ensure new product is in line with the Company's objectives;
- Research and development shall be undertaken during the establishment to include essence of the product, risk profile of the product, impact on consumers/markets, legal, regulatory, tax, accounting and compliance requirements.

Credit Risk Management

Liquidity Management

Limit

Eligiblity Criteria

Credit Approval Process Strict Match Funding Policy

Reserves in cash & liquid assets

MYR and Multicurrency MTN Programme

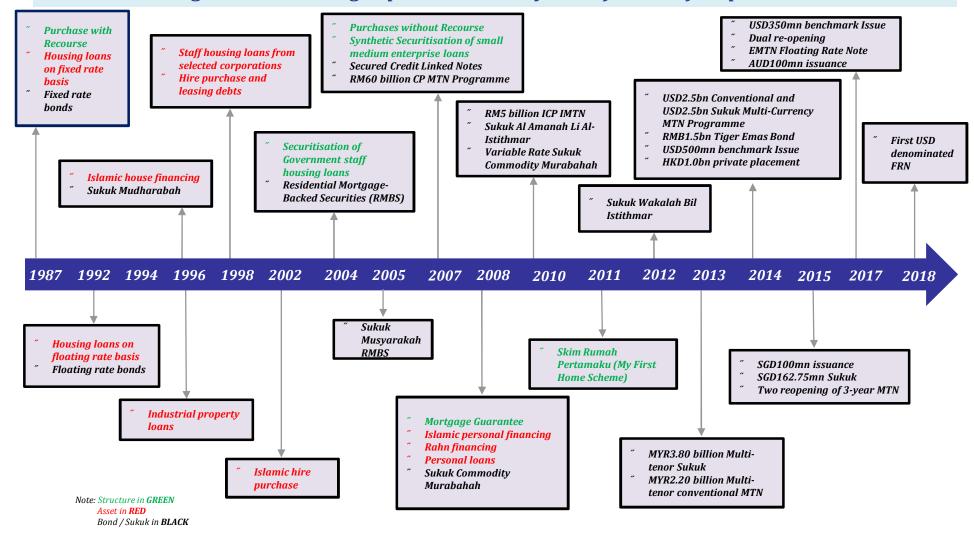




Establishing New Products for Market Development in a Prudent Manner



Cagamas has strong expertise with 30 years of successful operations







Experienced Board of Directors



The Board of Directors of Cagamas, comprising non executive directors with extensive experience in Government, Central Banking, Banking, Investment and other sectors

Board of Directors



Datuk Shaik Abdul Rasheed bin Abdul Ghaffour Chairman/Non-Executive Director

(Deputy Governor, Bank Negara Malaysia)



Dato'Halipah binti Esa Non-Executive Director



Dr. Roslan bin A. Ghaffar Non-Executive Director



Dato'Md Agil bin Mohd Natt Non-Executive Director



Mr. Philip Tan Puay Koon Non-Executive Director



Dato' Wee Yiaw Hin Non-Executive Director



Mr. Nazrul Hisyam bin Mohd Noh Non-Executive Director

(Assistant Governor, Bank Negara Malaysia)



Datuk Chung Chee Leong Chief Executive Officer/ Executive Director





Experienced Senior Management Team



Cagamas has an experienced senior management team, with an average of more than 20 years of industry experience

Senior Management Team



Datuk Chung Chee Leong President/Chief Executive Officer

Years in Industry: 33 years Years in BNM: 29 years



S. Shanmuganathan Senior Vice President Operations and Services

Years in Industry: 30 years



Norazilla Md Tahir Chief Financial Officer

Years in Industry: 24 years



Delvin Chong Senior Vice President Treasury & Capital Markets

Years in Industry: 23 years



Azizi Ali Senior Vice President Business and Product Development

Years in Industry: 30 years



Mazlina Saidi Senior Vice President Human Capital & Administration

Years in Industry: 32 years



Malathi Menon Senior Vice President Legal & General Counsel

Years in Industry: 28 years



Ricky Dang Senior Vice President Risk Management

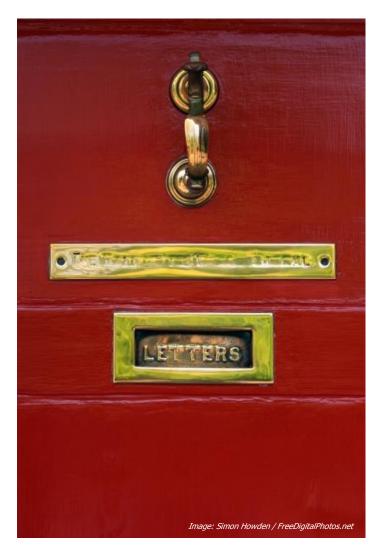
Years in Industry: 20 years





Contact us





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Thank You



